HAH2025

HOSPITAL AT HOME HEALTHCARE LEADERSHIP SUMMIT

Transforming Patient Care Beyond Hospital Walls

SEPTEMBER 15-16, 2025 • CAESARS PALACE • LAS VEGAS, NV

SPEAKING FACULTY

Stephen C. Dorner, MD, MPH, MSc
Chief Clinical and Innovation Officer
MASS GENERAL BRIGHAM HEALTHCARE AT HOME

Tiffany Vasey
Service Lines
Senior Administrator,
Adult Health Services
Acute Care Surgery Institute
TGH at Home
Infectious Disease
TAMPA GENERAL HOSPITAL

Jennifer J. Cline PT, DHSc, MS
Assistant Vice President
Hospital at Home
ATRIUM HEALTH

Maura Nazario, MSN, RN, SANE
VP-Chief Nursing Officerl Home Services & Hospital at Home
ADVENTHEALTH

Darrell Dow
Corporate Director Digital Solutions and Analytics I Center for Virtual Health
CHRISTIANACARE

Wendelyn Bosch, MD, FIDSA
Consultant, Division of Infectious Diseases
Chair, Infection Prevention and Control Subcommittee
Chair, Water Safety Subcommittee
Medical Director, Advanced Care at Home (ACH) Enterprise Command Center & ACH Florida
Associate Professor of Medicine
MAYO CLINIC COLLEGE OF MEDICINE

Luke Neill, MD
Medical Director,
Hospital at Home Program
NORTHWESTERN MEMORIAL HEALTHCARE

Basel Abuzuaiter, MD
Medical Director of Hospital at Home
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Jatin Dave, MBBS, MPH, FACP
Chief Medical Officer,
Government Products
UPMC HEALTH PLAN

Tim Potts
Director of Pharmacy Operations
ATRIUM HEALTH

Shauna Tierney, MD
Family Medicine Hospitalist,
Medical Lead
ISLAND HEALTH HOSPITAL AT HOME

Sue Stempek
VP of Hospital at Home
BETH ISRAEL LAHEY HEALTH

Alexander R. Levit, MD
Medical Director – Hospital at Home
LPG Hospitalists
LEE HEALTH SYSTEM, INC.

Rohan Dwivedi, PharmD, MS
Director, Hospital at Home Operations
HARRIS HEALTH

Thomas Rose
CEO & President
21ST CENTURY HEALTH CARE CONSULTANTS

KEY HIGHLIGHTS

- Beyond the Walls: Hospital-at-Home as a Strategic Asset
- Beyond the Waiver: Building Foundational Capabilities for the Future of Care at Home
- Scaling and Expanding Hospital at Home Programs
- Building and Managing High-Performance Home Care Teams
- Overcoming Common Barriers to Hospital at Home Implementation
- Staffing Models and Workforce Development for Successful Hospital at Home Programs
- Data Analytics and Performance Optimization
- Future of Hospital at Home: Innovation and Growth Opportunities
- Building Bridges: The Role of Payer-Provider Partnerships in Home-Based Medical Care
- Medication Management Excellence in Hospital at Home Programs
- Checklist for a Successful HaH Program
- The Macro and Micro Value Proposition for Hospital at Home: Can the program be everything to everyone?
- Developing a Comprehensive Hospital at Home Program as a Home Health Agency

Associate Sponsor: HRS

Exhibitor: Calcium

BRINetwork

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CONFERENCE WORKSHOP

Developing a Comprehensive Hospital at Home Program as a Home Health Agency
- 21ST CENTURY HEALTH CARE CONSULTANTS

ABOUT THE CONFERENCE

The Hospital at Home Healthcare Leadership Summit, hosted by Business Research Intelligence Network, brings together healthcare leaders, policymakers and innovators to explore the rapidly evolving landscape of home-based acute care. The program will focus on the business aspects and operational challenges of implementing and scaling hospital at home programs. With the healthcare industry increasingly embracing home-based care delivery models, this summit provides essential insights for organizations looking to launch or expand their hospital at home initiatives.

Attendees will gain valuable insights into the latest trends, technologies and strategies driving the success of hospital at home initiatives. Sessions will cover critical topics such as financial modeling, staffing solutions, technology integration and regulatory considerations. Through interactive discussions, case study presentations and an interactive workshop, participants will discover proven approaches to building sustainable and scalable programs. The summit provides unparalleled networking opportunities, allowing attendees to connect with industry peers, share experiences and build valuable relationships with potential partners and solution providers.

The summit aims to equip healthcare organizations with the knowledge and tools needed to develop robust hospital at home programs that improve patient outcomes, enhance operational efficiency and drive financial sustainability. Our speakers will share practical strategies for overcoming common implementation challenges, optimizing operations and measuring program success. Join us as we chart the course for the future of healthcare delivery beyond traditional hospital settings and explore innovative approaches to meeting the growing demand for home-based acute care services. This is an essential event for healthcare leaders who are serious about developing or expanding their hospital at home capabilities and staying ahead of industry trends.

Register Early & Save! Groups of 3 or more can save an additional 10% off the registration fee. To register visit our website at **www.brinetwork.com** or call us at **800-743-8490**!

We look forward to seeing you in Las Vegas, NV!

WHO SHOULD ATTEND

From Hospitals/Health Systems/ Health Plans/Home Care:

- Chief Medical Officer
- Chief Operating Officer
- Nursing Director
- Chief Transformation Officer
- Information Technology
- Home Hospital
- Physicians
- Clinical
- Operations Director
- Population Health
- Innovation
- Telehealth
- Remote Patient
- Acute Care
- Geriatric Care
- Patient Experience
- Diagnostic Services
- Case Managers
- Human Resources
- Outpatient Director
- Transformation
- Innovation
- Healthcare Payers

Also of interest to Vendors/Consultants/ Service Providers

DAY ONE – MONDAY, SEPTEMBER 15, 2025

7:15am – 8:00am
Registration and Networking Breakfast

8:00am – 8:15am
Chairperson's Opening Remarks

8:15am – 9:00am
Beyond the Waiver: Building Foundational Capabilities for the Future of Care at Home

As the uncertain future of the Acute Hospital Care at Home (AHCAH) waiver draws near, health systems face a critical inflection point – not just for Hospital at Home, but for the broader shift toward home-based care across the continuum. In this session, Dr. Stephen Dorner shares the Mass General Brigham experience building one of the nation's most robust Home Hospital programs – not simply as a service line, but as a strategic capability. Drawing from experience scaling acute care in the home, Dr. Dorner will explore how systems can leverage this moment to architect the clinical, operational, and technological infrastructure needed to unlock a full spectrum of home-based care—from post-acute recovery to longitudinal complex care.

Rather than seeing Hospital at Home as a standalone innovation or a waiver-bound opportunity, this session reframes it as the entry point to a more resilient, equitable, and patient-centered care continuum.

Key Takeaways:

- Architecting for Scale and Flexibility: Core capabilities—workforce, logistics, tech stack, and regulatory strategy that support both acute and longitudinal home-based care.
- Systemwide Integration: Embedding Hospital at Home into broader enterprise transformation goals, from value-based care to digital health.
- Building Through Uncertainty: How to design for permanence in a time of regulatory ambiguity, and turn a waiver-era investment into a future-proof asset.
- The Long Game: Positioning Hospital at Home as the gateway to a broader care-at-home ecosystem that spans the full continuum.

Stephen C. Dorner, MD, MPH, MSc
Chief Clinical and Innovation Officer
MASS GENERAL BRIGHAM HEALTHCARE AT HOME

9:00am – 9:45am
Beyond the Walls: Hospital-at-Home as a Strategic Asset

Tampa General Hospital (TGH), in partnership with Shields Health Innovations, co-developed Shields at Home as a strategic partnership with the goal of driving growth and sustainability in Hospital-at-Home (HaH) programs. This collaboration leverages TGH's multidisciplinary structure with over 22 hospital service lines to enhance scalability and effectiveness, ensuring high-quality, evidence-based care. Hospital at Home significantly impacts hospital capacity management by decanting patients from the emergency department, reducing boarding, and avoiding the use of nontraditional spaces for overnight stays. Tampa General's backfill model tracks bed-days saved and estimates revenue from patients admitted to freed beds, improving patient satisfaction, reducing infection risk, and accelerating recovery times. This strategic asset is flexible, resilient, and financially sound, reflecting a reimagined understanding of hospital care focused on delivery and outcomes rather than location. Tampa General's success with HaH is due to deliberate design, full integration with clinical operations, infrastructure investment, and financial transparency, proving scalable across its broader system.

Tiffany Vasey
Service Lines
Senior Administrator, Adult Health Services
Acute Care Surgery Institute
TGH at Home
Infectious Disease
TAMPA GENERAL HOSPITAL

9:45am – 10:15am
Networking & Refreshments Break

10:15am – 11:00am
Scaling and Expanding Hospital at Home Programs

Uncover proven strategies for growing your hospital at home program while maintaining quality and efficiency. This comprehensive session will address key considerations for expanding service areas, adding new clinical conditions and increasing patient volume. Our speaker will share insights on resource allocation, capacity planning and maintaining operational excellence during growth phases. Learn how to:

- Identify and evaluate expansion opportunities
- Build partnerships with community providers and services
- Develop standardized processes that support scaling
- Manage growth-related challenges and risks
- Create metrics for monitoring program performance

Jennifer J. Cline PT, DHSc, MS
Assistant Vice President
Hospital at Home
ATRIUM HEALTH

11:00am – 11:30am
HRS

11:30am – 12:15pm
Building and Managing High-Performance Home Care Teams

Transform your approach to staffing and workforce management in the home care setting. This session will explore innovative models for recruiting, training and retaining talented professionals in your hospital at home program. Learn how organizations are:

- Creating hybrid staffing models that combine in-person and virtual care teams
- Developing specialized training programs for home-based acute care
- Implementing effective scheduling and workload management systems
- Building career pathways and advancement opportunities
- Measuring and improving staff satisfaction and retention

Maura Nazario, MSN, RN, SANE
VP-Chief Nursing Officerl Home Services & Hospital at Home
ADVENTHEALTH

12:15pm – 1:15pm
Networking Luncheon

1:15pm – 2:00pm
Overcoming Common Barriers to Hospital at Home Implementation

This session will explore common challenges and practical solutions in hospital at home implementation. The speaker will share insights from their experience launching and operating a successful program. Topics will include securing internal buy-in, managing change resistance, addressing regulatory compliance and overcoming operational hurdles. The discussion will focus on actionable strategies that attendees can apply in their own organizations.

Wendelyn Bosch, MD, FIDSA
Consultant, Division of Infectious Diseases
Chair, Infection Prevention and Control Subcommittee
Chair, Water Safety Subcommittee
Medical Director, Advanced Care at Home (ACH)
Enterprise Command Center
& ACH Florida
Associate Professor of Medicine
MAYO CLINIC COLLEGE OF MEDICINE

2:00pm – 3:00pm
Panel: Staffing Models and Workforce Development for Successful Hospital at Home Programs

The expansion of hospital at home programs has created urgent workforce challenges for healthcare organizations nationwide. This panel brings together leaders with firsthand experience developing effective staffing solutions for home-based acute care. Our panelists will share practical strategies for building sustainable care teams, addressing key questions about hybrid staffing models, specialized training needs, and scheduling systems that balance 24/7 coverage with staff wellbeing. They'll discuss approaches to integrating home health and acute care staff while maintaining clinical excellence. Attendees will gain actionable insights on creating scalable staffing models that support program growth, patient safety and staff satisfaction in this rapidly evolving care delivery model.

Panelists:

Jennifer J. Cline PT, DHSc, MS
Assistant Vice President
Hospital at Home
ATRIUM HEALTH

Stephen C. Dorner, MD, MPH, MSc
Chief Clinical and Innovation Officer
MASS GENERAL BRIGHAM HEALTHCARE AT HOME

Maura Nazario, MSN, RN, SANE
VP-Chief Nursing Officerl Home Services & Hospital at Home
ADVENTHEALTH

3:00pm – 3:30pm
Networking & Refreshments Break

3:30pm – 4:15pm
Data Analytics and Performance Optimization

Harness the power of data to drive continuous improvement in your hospital at home program. This session will explore advanced analytics approaches for measuring program performance, identifying optimization opportunities and demonstrating value to stakeholders. Learn how to:

- Design effective dashboards and reporting systems
- Leverage predictive analytics for resource planning
- Track and improve key performance indicators
- Use data insights to enhance operational efficiency
- Apply benchmarking strategies for program evaluation

Darrell Dow
Corporate Director Digital Solutions and Analytics I Center for Virtual Health
CHRISTIANACARE

4:15pm – 5:00pm
Risk Management and Quality Assurance in Home-Based Care

Develop robust approaches to managing risk and ensuring quality in home-based acute care delivery. This session will examine strategies for identifying, assessing and mitigating risks in the home care environment. Our speaker will share frameworks for quality monitoring, incident management and continuous improvement.

Luke Neill, MD
Medical Director, Hospital at Home Program
NORTHWESTERN MEMORIAL HEALTHCARE

5:00pm – 5:45pm
Future of Hospital at Home: Innovation and Growth Opportunities

Take a look at the future of hospital at home care delivery. This session will explore emerging trends, technologies and opportunities that will shape the evolution of home-based acute care. Our speaker will examine potential impacts of artificial intelligence, remote monitoring advances and changing payment models. Learn how leading organizations are positioning themselves for future growth and innovation.

Basel Abuzuaiter, MD
Medical Director of Hospital at Home
SUNY UPSTATE MEDICAL UNIVERSITY HOSPITAL

5:45pm
End of Day One

DAY TWO – TUESDAY, SEPTEMBER 16, 2025

7:15am – 8:00am
Networking Breakfast

8:00am – 8:10am
Chairperson's Remarks

8:10am – 8:50am
Building Bridges: The Role of Payer-Provider Partnerships in Home-Based Medical Care

Home-based medical care models are transforming the healthcare landscape by providing patient-centered care in the comfort of patients' homes. These models are particularly beneficial for individuals with chronic conditions, the elderly, and those with mobility issues. However, the success of these models heavily relies on strong partnerships between payers and providers. Effective collaboration ensures that care delivery is both financially viable and aligned with the needs of patients and healthcare systems. Such collaborations ensure that care is both high-quality and cost-effective, aligning incentives to improve patient outcomes and reduce healthcare costs. This talk will explore the key elements of successful payer-provider partnerships, including aligned goals, best practices and common challenges.

The Role of Payer-Provider Partnerships

- Definition and significance of payer-provider partnerships
- Overview of how these partnerships support home-based care models
- Key Elements of Successful Partnerships: Shared Goals and Payment Models
- Common challenges in establishing and maintaining payer-provider partnerships
- Solutions and best practices for overcoming these challenges

Jatin Dave, MBBS, MPH, FACP
Chief Medical Officer, Government Products
UPMC HEALTH PLAN

8:50am – 9:30am
Medication Management Excellence in Hospital at Home Programs

We will review the critical considerations for inpatient pharmacies when developing a Hospital at Home medication distribution service. This presentation will delve into the unique challenges and requirements that inpatient pharmacies must address to ensure seamless and effective medication management for patients receiving care at home. We will explore key factors such as logistics, patient safety, regulatory compliance, and the integration of technology to support remote care. Additionally, the presentation will conclude with an in-depth discussion on the considerations for establishing a centralized medication distribution service designed to support multiple waivered hospitals within a Hospital at Home program. This segment will highlight the benefits of centralization, including improved efficiency, consistency in medication delivery, and enhanced coordination across various healthcare facilities. Join us to gain valuable insights and practical strategies for optimizing medication distribution in the evolving landscape of Hospital at Home programs.

Tim Potts
Director of Pharmacy Operations
ATRIUM HEALTH

9:30am – 10:00am
Networking & Refreshments Break

10:00am – 10:40am
Checklist for a Successful HaH Program

Getting a HaH program up and running is no small feat, and keeping it going can be a challenge. Dr. Shauna Tierney helped launch, and continues to lead a HaH program in Victoria, BC, Canada, only the second in Canada, which has cared for over 3,000 acute care patients since 2020. In this presentation, she shares her checklist for a successful HaH program, from planning to day-to-day operations.

Shauna Tierney, MD
Family Medicine Hospitalist, Medical Lead
ISLAND HEALTH HOSPITAL AT HOME

10:40am – 11:20am
The Macro and Micro Value Proposition for Hospital at Home: Can the program be everything to everyone?

The Acute Hospital Care at Home program structure in the US allowed many health systems and individual hospitals a path forward to offering or expanding this model of care to patients. The value proposition may vary though, depending on payor environment, patient mix, system-level goals as compared with local incentives. Leaders also have to grapple with start-up costs, funds flow and the push-pull between nearer and longer term value to patients, families and the healthcare ecosystem. While this discussion does not promise to solve these questions, it will frame the diverse value propositions and provide ideas and suggestions for attendees in applying these concepts at home (pun intended).

Sue Stempek
VP of Hospital at Home
BETH ISRAEL LAHEY HEALTH

11:20am – 12:00pm
Marketing and Patient Engagement Strategies

Transform your approach to patient acquisition and engagement in hospital at home programs. This session will explore effective strategies for building awareness, educating stakeholders and driving program participation.
Learn how successful organizations are marketing their services to patients, families and referring providers. Topics to be discussed will include:

- Innovative approaches to patient education
- Consent processes and family engagement
- Measuring patient satisfaction
- Leveraging success stories to grow your program.

Alexander R. Levit, MD
Medical Director – Hospital at Home
LPG Hospitalists
LEE HEALTH SYSTEM, INC.

12:00pm – 12:40pm
Expanding Hospital at Home: Leveraging Infrastructure and Economies of Scale to Launch Advanced Care at Home Models

As healthcare systems seek innovative solutions to enhance patient-centered care while optimizing operational efficiency, the success of Hospital at Home programs has provided a compelling blueprint for expansion. This presentation explores how a well-established Hospital at Home model can serve as a foundation for broader home-based care, encompassing both inpatient and outpatient services.
At our institution, the Hospital at Home program has evolved beyond its initial scope, leading to the formation of the Home Division. Through an in-depth analysis, we identified critical success factors—namely, the development of logistics, IT, and HR infrastructure—that enabled sustainable home-based care delivery. Recognizing the infrastructural similarities between existing outpatient care models, such as House Call Service (home-based primary care) and the Outpatient Parenteral Antimicrobial Therapy (OPAT) program, we propose that an advanced care at home model can be effectively scaled.
This discussion will highlight how economies of scale can be leveraged to integrate additional home-based services, demonstrating that by utilizing established infrastructure and operational efficiencies, organizations can expand care delivery while maintaining high-quality patient outcomes. We will conclude by exploring further opportunities within our institution to insource additional home-based care models, reinforcing the viability of comprehensive, advanced care at home.

Rohan Dwivedi, PharmD, MS
Director, Hospital at Home Operations
HARRIS HEALTH

12:40pm
Conference Concludes

WORKSHOP SESSION

Tuesday, September 16, 2025 • 1:00pm – 2:00pm

Developing a Comprehensive Hospital at Home Program as a Home Health Agency

This session will guide Home Health Agencies (HHA) to implement a hospital at home program and provide innovative healthcare organizations with competitive advantages through strategic partnerships with HHA's that provide acute care in the home. Participants will learn key elements of program design, operational planning and organizational implementation. For healthcare organizations that have HHA services, this session will be foundational to leverage the HHA to accelerate hospital at home services, both from Early Supportive Discharge and Admission Avoidance sources. The speaker will share practical tools, templates and frameworks that participants can apply in their own organizations. Topics will include:

- Developing a structured approach to program planning and implementation
- Creating detailed operational workflows and staffing models
- Building financial projections and ROI analysis frameworks
- Designing quality monitoring and performance management systems

Many hospital systems have HHAs within their system but they are not integrated for acute care in the home. This session is designed to give them the tools to take an HHA and rapidly buildout the hospital at home program without disrupting their acute care staff or organization.

Thomas Rose
CEO & President
21ST CENTURY HEALTH CARE CONSULTANTS

Associate Sponsor

HRS

HRS is the leader in care at home with our comprehensive PatientFirst solutions. PatientFirst offers remote patient monitoring, logistics, and analytics for diverse healthcare organizations, including physician practices, FQHCs, hospitals, payors, and affiliated home health agencies. Our HomeHealth Advantage solution empowers independent agencies. We ensure seamless integration, top client support, and deliver proven clinical outcomes. Our RPM technology enables real-time data and personalized care. We're a strategic partner, driving efficient, patient-centered care with data-driven insights.

Exhibitor

Calcium

The Calcium Digital Health Platform maximizes health outcomes and provider efficiency with automated patient engagement and 360-degree access to patient data. Our solution integrates a patient Super App with robust provider dashboard and AI-powered pathway generator.

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For Group Discounts of three or more please call us at **800-743-8490** or email us at **info@brinetwork.com.**

Register by **August 8th, 2025** and save an Additional **$100** off the Early Bird!
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Registration

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For General Questions email us at: info@brinetwork.com

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Conference Only	$1195	$1395	$1595
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Register by	**7/25/25**	**8/8/25**	**9/15/25**
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Conference + Workshop	$1795	$1995	$2295

** All Payments must be received four weeks prior to the event. If you need to cancel four weeks prior to the event there will be a full refund minus a $225 administrative fee. If you need to register a substitute please contact us or email us at support@brinetwork.com. All cancellations received under four weeks will be provided a pass to a future event for either yourself or a colleague which will be valid for two years from the date of conference.